

# NW London Sustainability & Transformation Plan Update

Health & Wellbeing Board  
Update



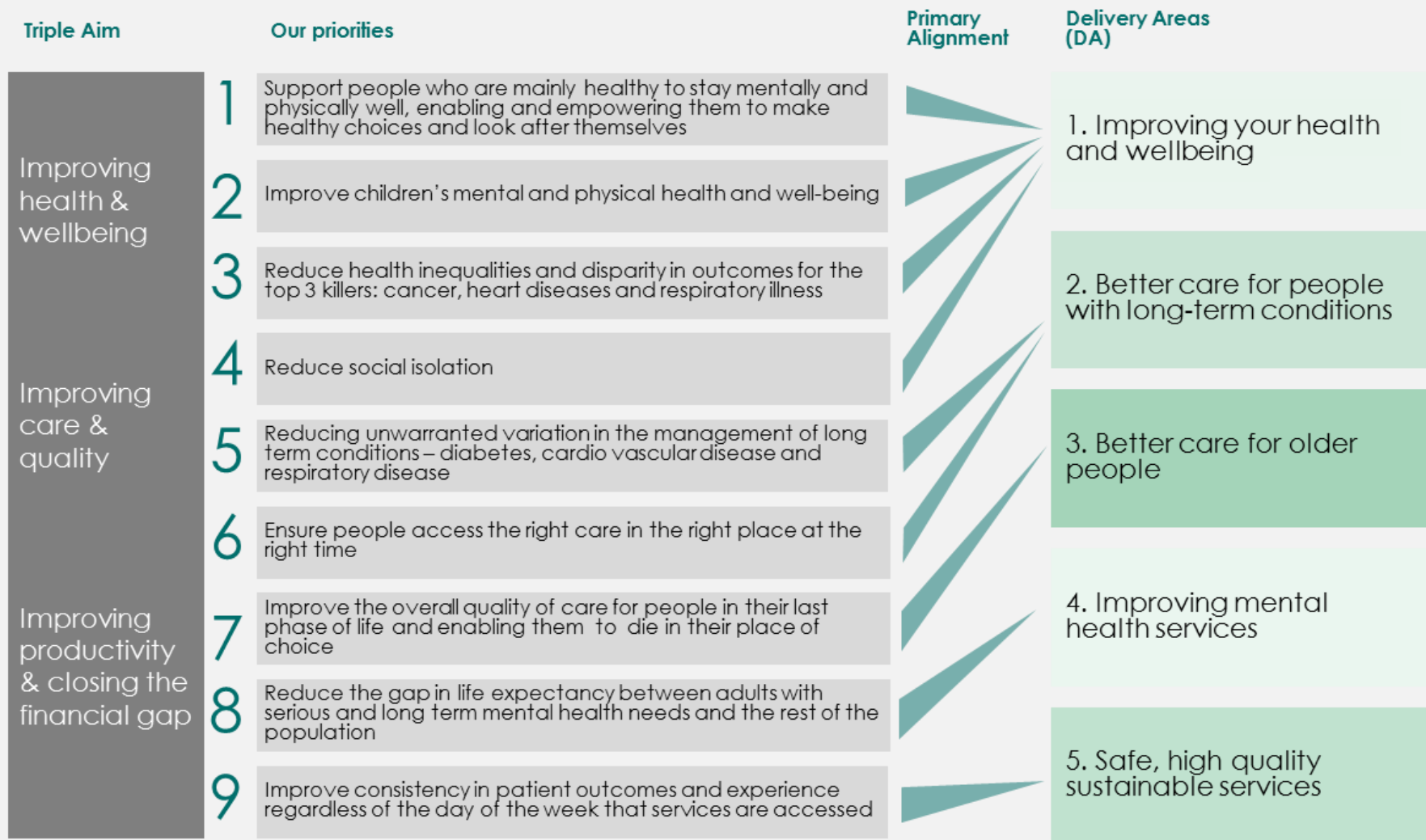
Harrow - March 2<sup>nd</sup> 2017

1. The purpose of the NW London Sustainability & Transformation Plan
2. The aims and priorities of our STP
3. STP progress update – planning for implementation
4. STP system leadership
5. STP governance structure
6. Timeline – phased implementation
7. Funding flow principles

- NHS England's Five Year Forward View (FYFV) sets out a vision for the future of the NHS
- Local areas have developed a **Sustainability and Transformation Plan (STP)** to help local organisations plan how to deliver a better health and care service that will address the FYFV 'Triple Aims' of:
  - 1. improving people's health and well being**
  - 2. improving the quality of care that people receive**
  - 3. addressing the financial gap**
- This is a new approach across health and social care to ensure that health and care services are planned over the next five years and **focus on the needs of people living in the STP area, rather than individual organisations**
- This provides us in NW London with a unique opportunity to:
  - **radically transform the way we provide health and social care** for our population
  - maximise opportunities to **keep the healthy majority healthy**
  - **help people to look after themselves** and **provide excellent quality care in the right place when it is needed**
- The STP process also provides the drivers to **close the £1.4bn funding shortfall** and **develop a balanced, sustainable financial system** which our plan addresses

## 2. The aims and priorities of our STP

- We have developed **a set of nine priorities** that will enable us to achieve our vision and **fundamentally transform our system**
- We will focus on **five delivery areas** in order to deliver against these priorities at scale and pace



Following the October submission of the NW London STP, work has focussed on the following:

## GOVERNANCE

- **Establishing Delivery Area boards, Enabler groups and project groups that are fully representative** and have the skills and expertise required to successfully deliver the STP outcomes
- **Supporting statutory bodies to discuss and agree the STP** at statutory body meetings
- **Strengthening of STP governance arrangements**, to be overseen by the Joint Health and Care Transformation Group, and formalised by statutory bodies

## PRIORITISATION

- **Developing plans across delivery areas**, setting out the drivers for change, proposals for funding, investment required and expected savings and benefits for each project to enable focus on delivering the areas with maximum impact, whilst further developing other projects
- **Establishing a prioritisation or phasing of projects** that has support from across all STP partners **to enable focus on delivering the projects with maximum impact** whilst further development of other projects
- **NHSE Transformation Funding** – bids were submitted on 18-Jan-17 for the initial top priorities for 2017/18 and 2018/19 identified by NHSE; these covered cancer, mental health and diabetes

## 4. STP system Leadership

In developing our STP we have established a **joint governance structure** to:

- **strengthen working between health and local government;** and which
- ensures there is **strong political leadership** over the STP, with **joint accountability** for the successful delivery of the plan

### JOINT NW LONDON HEALTH AND CARE TRANSFORMATION GROUP (JHCTG)

- **Oversees development and delivery of STP** in NW London
- **A multiagency forum** to develop plans to meet health and care needs of NW London residents
- Representation from across **NHS and Local Government** (commissioners, providers, councillors and officers)

### DELIVERY AREA (DA) PROGRAMME BOARDS

- Each DA is **overseen by a DA Board**, chaired by two SROs
- **DAs 1 to 4** are co-chaired by **senior representatives from NHS and Local Government**
- **DA5** is co-chaired by **senior NHS provider and commissioner representatives** (as focus is on ensuring safe, high quality, and sustainable acute services)

### ENABLER GROUPS

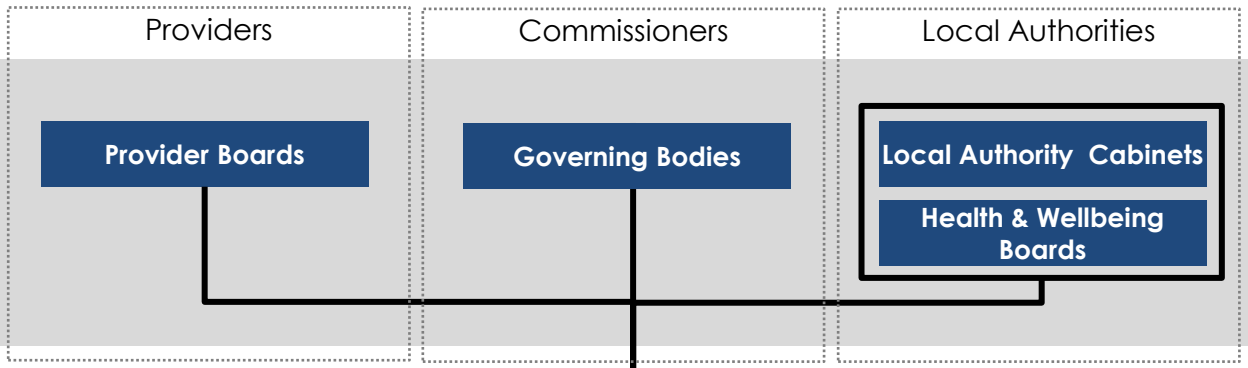
- Workforce
- Digital
- Estates

- The five DAs are **supported by three enablers: workforce, digital and estates**
- These are joined by a number of **other specialist bodies including the NWL Clinical and Care Board** in advising the JHCTG

# 5. STP governance structure

Decision Making

- 1 Statutory Bodies**
- Accountable for all STP related activities in line with statutory obligations
  - Make decisions on behalf of providers, commissioners and local authorities
  - Provide assurance function for all STP related activities in NWL



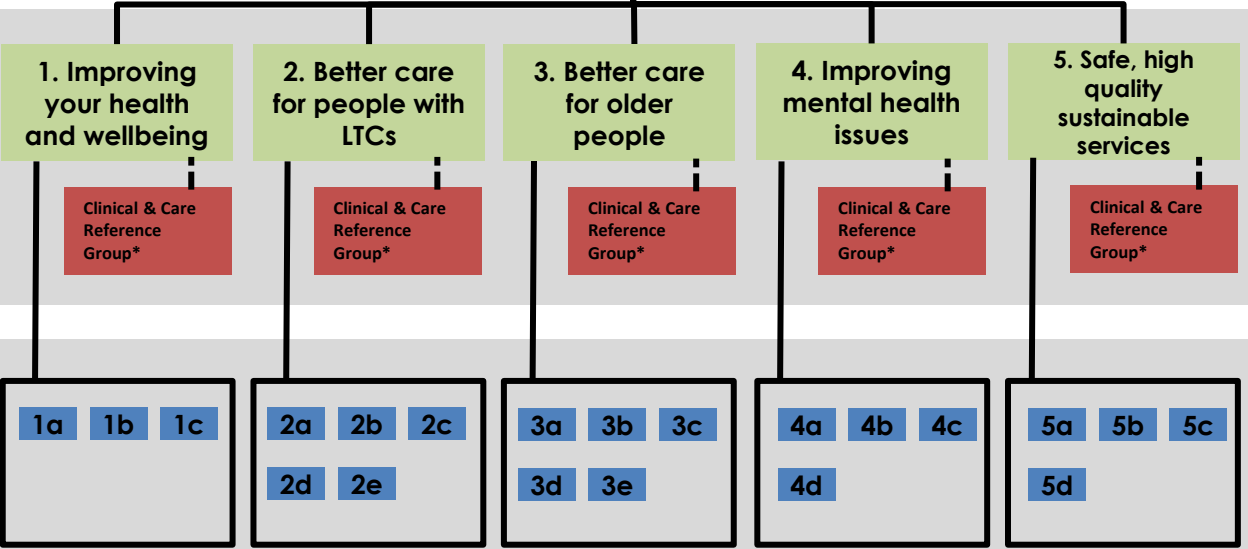
Advisory

- 2 Delivery Area Programme Boards**
- Co-ordinate all delivery area activities
  - Make recommendations and escalate risks/issues to the JHCTG
  - Chaired by accountable SROs

- Enabler and Advisory Groups:**
- |  |   |
|--|---|
| i) Patient and Public Groups             | iv) Workforce Transformation Advisory Council |
| ii) Strategic Finance and Estates Board  | v) CWHHE ACP Programme Board                  |
| iii) Communications and Engagement Group | vi) NWL Digital Steering Group                |
|  | vii) Transforming Care Board                  |

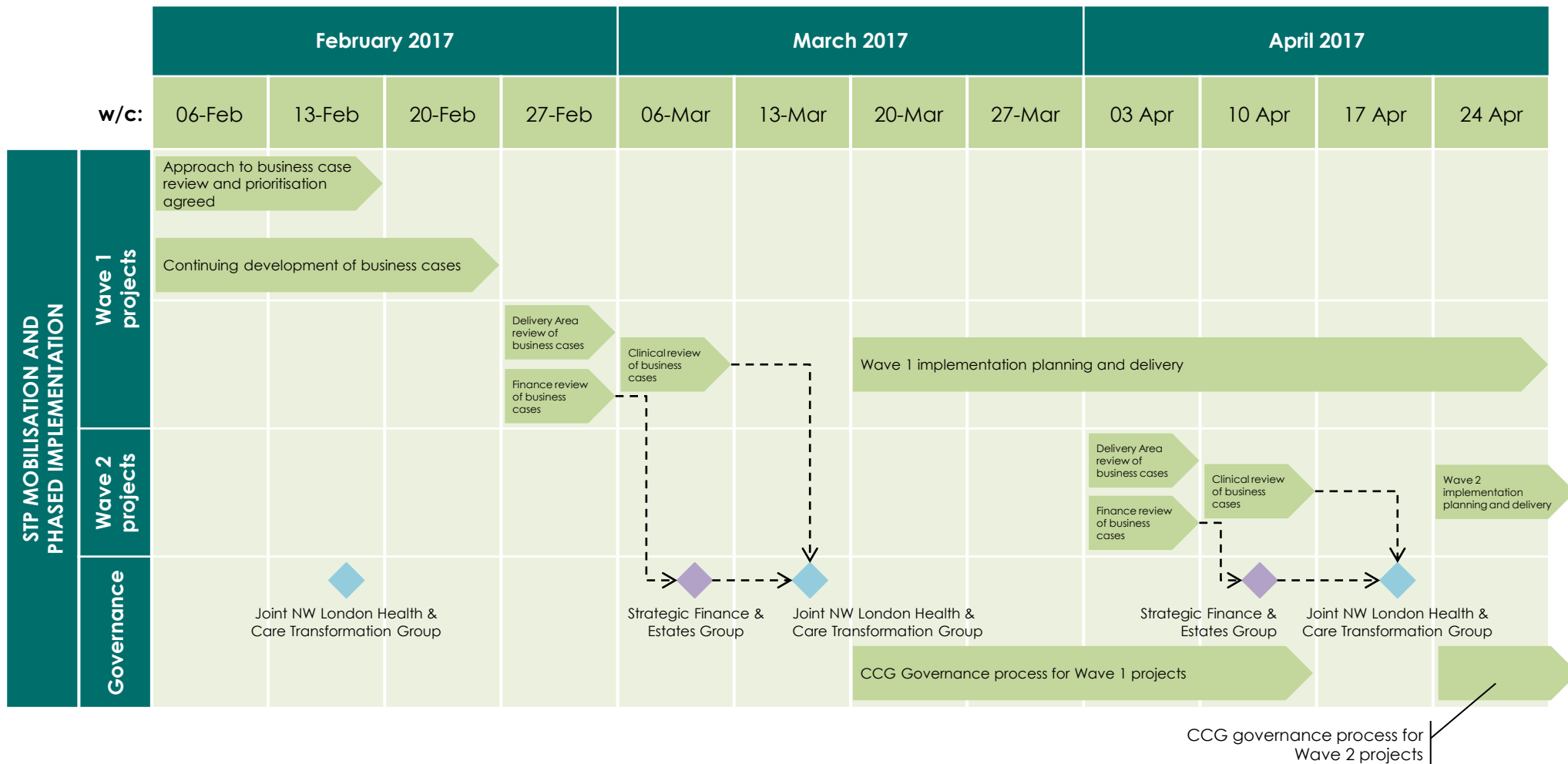


- 3 Design & Delivery Groups**
- Provides a forum for project-level design and delivery activities to be managed
  - Membership includes all appropriate providers, commissioners and local authority officers with clinical and/ or operational expertise
  - Digital, workforce and estates enablers are represented where appropriate



# 6. Timeline – phased implementation

From March 2017, there will be **phased implementation** of the delivery area projects to allow for **further review, refinement and prioritisation of plans where required**, whilst **enabling implementation of advanced, high-priority plans to continue** without delay. The timeline is subject to change once clarification on the availability of further funding is provided by NHS England.





Both Health and Local Government shall adopt the following set of principles through which transformation funding and system-wide monies will be allocated.

**1. Support all organisations having the best chance of providing quality services that meet the needs of the local population**

**2. All residents and patients across the 8 boroughs will benefit from the health and social care transformation plans of the NW London STP**

**3. The aim of the STP is to spend the single public pound once to best effect in meeting the needs of patients and residents**

**4. All partners commit to working in an open and transparent way to understand system wide opportunity, impact, costs and benefits**

**5. New funds available to resource investment in delivery area plans to enable transformation to take place, and quality and financial benefits to be delivered**

**6. Emerging understanding of the wider drivers of pressures on Adult Social Care and Health to support the transformation priorities**

**7. If any organisation undertakes a service change, a system wide Impact Assessment should be undertaken in advance, and the consequence identified for all organisations and on the overall STP**

**8. A commitment from Health is that we will work together, through the STP, to find a way to transform services and support resolution**